



## 1. Introduction

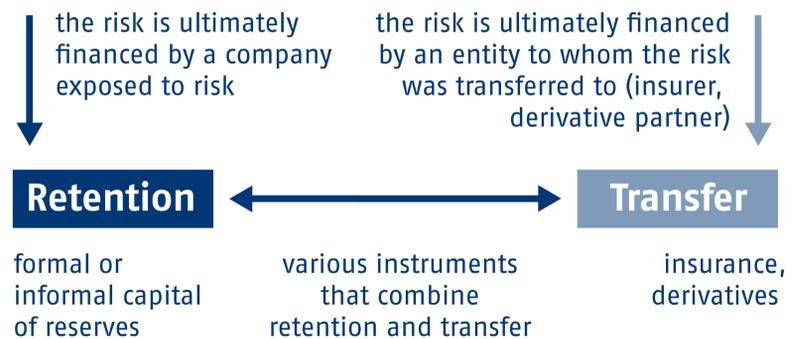
Risk finance mechanisms play an important role in preventing the possible outcomes of risk on cash flows volatility

- in the case of risk occurrence, a company needs funds to restore its assets and continue operations
- by implementing various risk finance mechanisms companies acquire an access to additional sources of funds
- accordingly, implementation of risk finance mechanisms helps to maintain cash flows equal to those possible to achieve in the case of undisturbed activity

**Purpose of the study:**

- to identify features of **synthetic debt** as risk finance mechanism
- to identify examples of **synthetic debt** applicable in corporations

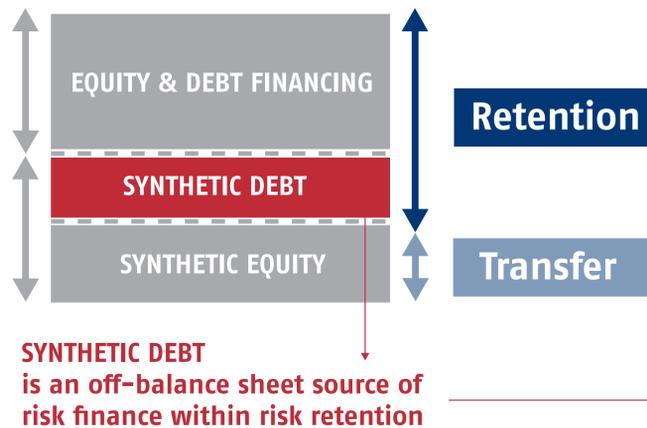
## 2. Risk finance mechanisms – general characteristics



## 3. Extended view on company's capital structure

**balance sheet risk finance**  
(sources presented in company's balance sheet)

**off-balance sheet risk finance**  
(sources not presented in company's balance sheet)



## 4. Why off-balance sheet retention represents synthetic debt?

- in terms of risk retention a company's equity holders eventually bear the costs of adverse risk occurrence
- in this context, risk retention is similar to traditional debt finance
  - retention represents fixed rather than residual claims
  - by implementing retention tools a company acquires alternative source of borrowing funds

## 5. Examples of synthetic debt finance

<b>Captive</b>	<ul style="list-style-type: none"> <li>- A form of economic capital reserves which are formally set behind a company (as a separate entity)</li> <li>- As a company is an owner of the captive, it remains a form of risk retention</li> </ul>
<b>Finite risk programs</b>	<ul style="list-style-type: none"> <li>- A formal economic reserve constituted before or after the occurrence of a given risk</li> <li>- The capital reserve is formed and kept by a third party (which is contractually obliged to cover any shortages of capital reserve, up to a predefined limit)</li> </ul>
<b>Contingent capital facility</b>	<ul style="list-style-type: none"> <li>- A form of option on issuance debt/equity, on predetermined conditions</li> <li>- In the case of risk occurrence, a company has a right to issue additional debt/equity which is sold to contractually agreed partner (usually a bank)</li> </ul>
<b>Multi-line, Multi-year and multi-trigger products</b>	<ul style="list-style-type: none"> <li>- Innovative insurance-type contracts, with higher level of retention expressed by high caps (limits), co-insurance features or coverage exclusions</li> </ul>

The examples of **synthetic debt** instruments belong to so called ART (Alternative Risk Transfer) mechanisms, which have developed recently and represent innovative routes and approaches to transferring insurable risk

## 6. Conclusions

- extended view on company's capital structure helps to highlight the importance of off-balance sheet sources of funds available for risk coverage
- the inclusion of synthetic debt opens new directions of estimating company's risk retention capabilities and programming risk transfer application
- synthetic debt as risk finance mechanisms belong to ARTs, which requires well-developed financial markets and appropriate skills and understanding by both sellers and end-users
  - emerging markets (such as Polish market) still face many barriers of wider use of these mechanisms (in particular legal barriers)
  - most feasible examples of synthetic debt on emerging markets are multi-line, multi-year and multi-trigger solutions

## 7. Relevant literature

- 1) Banks, E. (2004), Alternative Risk Transfer. Integrated Risk Management Through Insurance, Reinsurance and Capital Markets, Chichester: John Wiley & Sons.
- 2) Culp, C. (2002), The ART of Risk Management. Alternative Risk Transfer, Capital Structure, and the Convergence of Insurance and Capital Markets, New York: John Wiley & Sons.
- 3) Shimpi, P. (2001), The Insurative Model, "Risk Management", Vol. 8, No 8.
- 4) The Picture of ART, Swiss Re, Sigma 1/2003.

The paper presents selected findings of the research „Shaping company's capital structure in terms of risk management. Procedural and instrumental dimension" directed by dr Monika Wieczorek-Kosmala