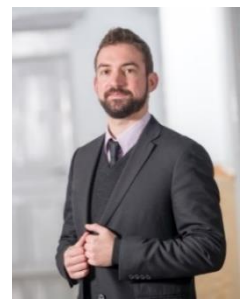


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PROFESSIONAL EXPERIENCE

- 2022 - **Savoie Mont Blanc University** – Full Professor.
IAE Savoie Mont Blanc – Institut de Recherche en Gestion et en Économie.
- Publication of 5 articles in ranked journals (+3 under submission), 8 communications in peer-reviewed conferences and 2 articles in consumer press.
 - Main Director of a CIFRE PhD Thesis in co-supervision.
 - Head of the **M2 Digital Strategy: Marketing and Communication | Customer Experience.**
 - Courses in Executive/Initial Education and in French/English.
- 2013 - 2022 **Toulouse 1 Capitole University** – Associate Professor in HR/Change Management with HDR.
Toulouse School of Management – TSM Research (UMR CNRS 5303).
- Publication of 17 articles in ranked journals, 3 books and 2 book chapters, 28 communications in peer-reviewed conferences, 5 case studies distributed by the CCMP - one awarded "Best case study Prize in 2015 by Atlas-AFMI" - and 14 articles in consumer press.
 - Courses in Executive/Initial Education, in French/English and in face-to-face/online.
- 2012 – 2013 **ESSEC Business School** (EQUIS, AACSB & AMBA) – **Chair of change management** - Postdoc.
- Publication of 2 articles in ranked journals and 2 communications in peer-reviewed conferences.
 - Organization of the 1st and the 2nd International Meetings of Transformation. Animation of the scientific committee. Administration of the Chair website.
 - Teaching "Personal Profiles and Careers" for the Grande Ecole Programme.
- 2008 – 2012 **emlyon Business School** (EQUIS, AACSB & AMBA) – Teaching & Research Assistant.
- Co-animation of the **Organizations, Critical & Ethnographic perspectives (OCE) Research Center.**
 - Publication of 3 articles in ranked journals, 1 book, 1 communication in peer-reviewed conference and 1 article in consumer press.
 - HRM lecturer on the French and Chinese campuses (Bachelor, Specialized Masters, International MBA) in French/English. Responsible for courses and electives. Selection of students.
- 2007 – 2008 **Faurecia** - Interior Systems R&D Center, Western Europe, France - Recruiter.
- Job announcement, job profile definition, sourcing, applications management, interviews & hiring (financial controllers, R&D, quality & packaging engineers, program buyers, designers, ...).
 - Participation in recruitment forums, training in hiring, career management and integration.
- 2005 – 1 month **Bavarian Ministry for Agriculture and Forests**, Germany.
Negotiations and market studies, savings of 11K€ on an advertising campaign for local food.
- 2005 – 3 months **Ecozept**, Germany. Consulting in sustainable development.
Lead of an international workcamp, market studies, European Commission **TYPIC** research project.

TRAINING

- 2022 Lauréat du **Concours National d'agrégation** de l'Enseignement supérieur en Sciences de gestion.
- 2020 **Accreditation to Direct Research (HDR) - Toulouse 1 Capitole University** – TSM Research (UMR CNRS 5303). TSM Doctoral Programme (EPAS). Director: Jacques Igalens. Rapporteurs: Yehuda Baruch, Aline Scouarnec & Christian Vandenberghe. Suffragant: Philippe Hermel.
- 2012 **Doctorate in HRM - Jean Moulin Lyon 3 University** - iaelyon.
Highest distinction: Very honorable with unanimous congratulations of the jury. **Management & Société** best PhD Thesis nominee. Title: "**Employee intent to quit the company: an approach through career stage and generational belonging**". Thesis Director: Alain Roger. Co-thesis Director: Françoise Dany. Rapporteurs: Nathalie Commeiras & Jean-Pierre Neveu. Suffragant: Olivier Roques.
- 2008 **Master Grande Ecole - ICN Business School** (EQUIS, AACSB & AMBA|60th FT world-rank Master)
- 2007 **Master of Science - Umeå School of Business**, Sweden (AACSB).
- 2005 **Bachelor in Business Administration - ICN Business School** (EQUIS, AACSB & AMBA).
#1 Bachelor program in France according to **L'Étudiant**.
- 2002 - 2004 HEC Preparatory classes (economics option). Lycée Blaise Pascal, Clermont-Ferrand, France.

ACADEMIC ACTIVITIES & RESPONSIBILITIES

- 2022 Member of the Commission of the [French Society of Emergency Medicine](#) for managerial recommendations since 2022.
Co-chair of the HRM Special Interest Group Track at the [British Academy of Management](#) since 2020.
Member of the [EUROpean Association of Management](#) (EURAM) since 2021.
Member of the [British Academy of Management](#) since 2018.
Member of the [Association francophone de Gestion des Ressources Humaines](#) since 2011.
Member of the Scientific committee of the [International Meetings of Transformation](#) occurring at
Member of the Selection Committee of the Master of Lectures in HR Management, Organization & Digital Environment at [Versailles Saint-Quentin-en-Yvelines University](#).
ESSEC every year since 2012.
Evaluator for the attribution of Bonus Qualité Recherche for [Littoral Côte d'Opale University](#).
Reviewer for the [AGRH conference](#) since 2016.
Associate researcher at the [IPAG Chair of the inclusive company](#) since 2018
Associate researcher at the [ESSEC Chair of change management](#) (EQUIS, AACSB & AMBA) since 2013.
Associate Researcher at a Research center to be set up at [FSA - Laval University](#) (EQUIS & AACSB).
- 2021 [EURAM](#) Symposium Co-organizer "Focus on employees to foster sustainable use of AI at work".
Evaluator for the attribution of Knowledge scholarships ([Social Sciences and Humanities Research Council of Canada](#)) and Research allocations ([Pôle Métropolitain de la Côte d'Opale](#)).
Member of the Scientific committee for the [ProLog Conference](#).
Reviewer for [Human Resource Management Journal](#) (FNEGE 2, HCERES A), [Management International](#) (FNEGE 2, HCERES A) and [Management & Avenir](#) (FNEGE 3, HCERES B) since 2017.
Webinars on management & AI with [IPSOS](#), [Syntec Conseil](#), [Tasmane](#), [PwC](#) & [ANFH Océan Indien](#).
- 2020 Reviewer for [Revue Internationale de Psychosociologie et de gestion des Comportements Organisationnels](#) (FNEGE 3, HCERES C).
- 2019 [Conference on change management](#) at TSM with the association of the Financial Directors and Management Controllers (DFCG) Midi-Pyrénées.
- 2018 Annual intervention in career management in 3A seminar - [ICN Business School](#) since 2017.
Reviewer for [Gestion 2000](#) (FNEGE 3, HCERES C).
Member of the Scientific committee for the University of the [Institute of Social Audit](#).
Member of the Scientific committee of the [International Meeting of Management Research at the service of island Economy](#) (Guadeloupe) since 2017.
- 2017 Conferences on supposed generational differences at work ([Geneva School of Economics & Management](#), Geneva + Annual convention of the [UNCGFL](#), Dublin).
- 2016 Research stay of 1 month at [HEC Montréal](#) (EQUIS, AACSB & AMBA). Training on multilevel methods taught by S. V. Subramanian ([Harvard University](#) - AACSB).
Member of jury for Doctoral thesis defense in management (Taoufik Yatribi - [ENCG Tanger](#) - Morocco).
Evaluator of applications for "doctoral grants" [ARDOC](#) - Île-de-France Region.
Reviewer for [M@n@gement](#) (FNEGE 2, HCERES A).
- 2015 Reviewer for [Revue de Gestion des Ressources Humaines](#) (FNEGE 2, HCERES A).
- 2014 Participation to the round table of Session II in the [2^{èmes} Rencontres Parlementaires sur le Travail et l'Emploi](#), Maison de la Chimie (Paris).
Member of the Scientific committee of the [HRM in Asia](#) conference organized with best papers in a special issue of the [International Journal of Human Resource Management](#) (FNEGE 2, HCERES A).
- 2012 Reviewer for the [Journal of Organizational Change Management](#) (FNEGE 3, HCERES B).

ADMINISTRATIVE & PEDAGOGICAL RESPONSABILITES

IAE Savoie Mont Blanc

- 2022 - : Head of the [M2 Stratégie Digitale : Marketing et Communication](#) – Alternance.
 - Supervision of M2 SDMEC tutored projects and Master Classes.
 - Supervision of M2 MAE and Doctorate theses.

Toulouse School of Management

- 2015 - 2022: Head of the [Master 2 in International Human Resource Management](#).
 - Increase in the academic and international proportion of lecturers (21 in total),
 - Increase in the internationalization of students,
 - Doubling of the number of students (from 12 in 2013 to 24-29 since 2016),
 - Generalization of professionalization contracts (50% of students on professional contracts),
 - Achievement of the AERES & HCERES accreditations of the M2 IHRM,
 - Reengineering of the diploma in competency clusters/in line with the incoming EQUIS accreditation.

- Participation to the annual selection of candidates for the M1 MRH (100-400 students for 60 seats).
- Creation of courses for the new Bachelor in Management Studies and partnership with ENSEEIHT in 2017.
- Prospection and identification of schools and universities for student exchange partnerships.
- Contact person for the Erasmus exchange established between TSM and the Università degli Studi di Roma Tor Vergata and for the ongoing discussions with the University of Birmingham (EQUIS, AACSB & AMBA).
- Prospecting and identification of international companies for educational and research partnerships.
- Main lecturer for the first Executive management courses conducted inside organizations in 2021.
- Supervision of students' Theses in M1 MRH, M2 IHRM, M2 APO & M2 Innovation (30 per year), VAE (1 every 2 years) and Master of Science (1 per year). Participation to doctoral workshops.

PHD SUPERVISION

- Main Director of Thuy Pham's [Willing](#) CIFRE PhD Thesis at [IREGE](#) with Christian Gnepke (2021 -).
- Follow-up committee of Jihane Benmira's Thesis at [Cadi Ayyad University](#) with Doha Sahraoui (2020 -).
- Follow-up committee of Sophie Szymkowiak's PhD Thesis at [Littoral Côte d'Opale University](#) at [Laboratoire Lille Economie Management \(UMR CNRS 9221\)](#) with Jordan Creusier & Franck Biétry (2020 -).

RESEARCH GRANTS

- 2021 - 2022 Knowledge Synthesis Grant provided by the [Social Sciences and Humanities Research Council of Canada](#) to work on AI & the Future of work. Contract hosted by the [FSA at Laval University](#) (EQUIS & AACSB): \$27,359, notably for the hiring of a Research Engineer at [TSM-Research](#).
- 2019 - 2021 Identification of the links between Artificial Intelligence and managerial skills with the [Airbus Leadership University](#): 82060€.
- 2018 Participation in the setting up of the [SQUAPIN](#) project which obtained an [ANR](#) grant to work on the careers of low-skilled employees, with TSM-Research as a partnering institution: 250000€.
- 2016 - 2022 Monitoring of the effects of a Positive Psychology/Mindfulness Intervention on the attitudes of managers and their employees - [French Institute of Positive Leadership](#): 10000€.

JOURNAL ARTICLES (FRENCH RANKINGS)

Under submission

- Dima, J., Gilbert, M.-H., Dextras-Gauthier, J., & Giraud, L. *International Journal of Management Reviews* (FNEGE 2, HCERES A).
- Pham, T., Giraud, L., Gnekpe, C. & Vandenberghe, C. *Journal of Organizational Behavior* (FNEGE 1, HCERES A).
- Rabekolo, F., & Giraud, L. *Recherches en Sciences de Gestion - Management Sciences - Ciencias de Gestion* (FNEGE 3, HCERES B).
- 2023 Giraud, L., Zaher, A., Hernandez, S. & Al Ariss, A. (in press) [The impacts of artificial intelligence on managerial skills](#). *Journal of Decision Systems* (FNEGE 4, HCERES C). [2021 academic award for the best research in management](#) (Syntec Conseil - Theme 3).
- 2022 Chouki, M., Giraud, L., & Persson, S. [A métier spécifique, gestion spécifique ? Le cas des designers User eXperience](#). *Management & Avenir*, 128, 127-149 (FNEGE 3, HCERES B).
- Chouki, M., Hofaidhllaoui, M. & Giraud, L. (in press) The effects of organizational commitment on knowledge sharing: the case of digital designers. *Revue de Gestion des Ressources Humaines*, 126 (FNEGE 2, HCERES A).
- Giraud, L., Le Bihan, Y, Frimousse, S. [Mindful and positive leadership interventions: the impacts on positive experiences, traits, and behaviors](#). *Revue de Gestion des Ressources Humaines*, 124, 3-23 (FNEGE 2, HCERES A).
- Rabekolo, F. & Giraud, L. [Approche culturaliste et Discursive des Pratiques de RSE en contexte africain : le cas des FMNs Implantées à Madagascar](#). *Revue de l'Organisation Responsable*, special issue « Décoloniser la RSE », 17, 81-101 (FNEGE 3, HCERES C).
- 2021 Giraud, L., Hernandez, S., McGonigal, A. & Autissier, D. [L'Evolution des Compétences Managériales face à l'essor de l'Intelligence Artificielle: Une approche par les Méthodes Mixtes](#). *Management & Avenir*, 122, 143-169 (FNEGE 3, HCERES B).
- 2020 Abid-Dupont, M.-A., Escoubès, F., Giraud, L. & Ruspil, T. [Attirer des talents en fonction de leur ancienneté organisationnelle](#), *Décisions Marketing*, 99, 61-75 (FNEGE 3, HCERES B).
- Frimousse, S., Moretti, R., Swalhi, A. & Giraud, L. [Le développement de l'employabilité au service de la fidélité organisationnelle des agents de la Fonction Publique Territoriale : le rôle du sentiment d'efficacité personnelle](#), *Gestion et Management Public*, 8 (1), 27-41 (FNEGE 2, HCERES B).

- Giraud, L., Sahraoui, D. & Frimousse, S. [La carrière managériale des marocaines : politiques de diversité et obstacles](#), *Relations Industrielles/Industrial Relations*, 75 (3), 473-501 (FNEGE 2, HCERES B).
- Mahamadou, Z., Fall, A., & Giraud, L. [The impact of organizational culture on work performance: the mediating role of intrinsic motivation](#), *Revue de Gestion des Ressources Humaines*, 118, 38-54 (FNEGE 2, HCERES A).
- Rabekolo, F. & Giraud, L. [La légitimité institutionnelle du reporting sociétal : le cas de Madagascar](#), *Gestion 2000*, 37 (6), 137-156 (FNEGE 3, HCERES C).
- 2019 Giraud, L., Bernard, A. & Trincherà, L. [Early career values and individual factors of objective career success: the case of the French business graduates](#), *Career Development International*, 24 (4), 350-382 (FNEGE 4, HCERES C).
- Giraud, L., Frimousse, S., Chouki, M. & Gannouni, K. [Violence psychologique, implication organisationnelle et transfert des connaissances : la particularité des seniors](#), *Revue de Gestion des Ressources Humaines*, 113, 23-45 (FNEGE 2, HCERES A).
- 2018 Giraud, L., Frimousse, S., Le Bihan, Y., & Brière, M. [Les effets de la compassion du Leader positif et de la justice interpersonnelle sur la reconnaissance et le bien-être des salariés](#), *Management et Sciences Sociales*, 24, 95-115 (FNEGE 4, HCERES C).
- Frimousse, S., Swahli, A., Giraud, L., Peretti, J.-M., & Băloi, I.-C. [Favoriser la performance adaptative via le développement RH dans un contexte de changement permanent : le cas de Ford Roumanie](#), *Management International*, 22 (4), 39-52 (FNEGE 2, HCERES A).
- 2017 Yatribi, T., S. Balhadj, & L. Giraud. [L'influence de l'environnement de travail sur la satisfaction et l'intention entrepreneuriale des ingénieurs](#), *Revue de l'Entrepreneuriat*, 3-4 (16), 45-82 (FNEGE 2, HCERES A).
- Bruna, M.-G., Frimousse, S. & Giraud, L. [Comment apprécier l'impact d'une politique de diversité en entreprise ? Contribution liminaire à un agenda de recherche](#), *Management & Avenir*, 96 (6), 39 – 71 (FNEGE 3, HCERES B).
- 2016 Giraud, L., Frimousse, S., Guillard, A., Lévêque, B., Peretti, J.-M. & Santoni, P.-P. [L'impact du co-développement sur l'ouverture individuelle aux changements : le cas Covéa](#). *Communication et Management*, 13 (2), 13-35 (FNEGE 4, HCERES C).
- Johnson, K. J., Bareil, C., Giraud, L. & Autissier, D. [Excessive change and coping in the working population](#). *Journal of Managerial Psychology*, 31 (3), 739-55 (FNEGE 3, HCERES B).
- 2015 Giraud, L. [L'intention de quitter l'entreprise : une approche par l'étape de carrière](#). *Revue de Gestion des Ressources Humaines*, 97, 58-86 (FNEGE 2, HCERES A).
- 2013 Giraud, L. & Autissier, D. [Uncovering the intellectual development of the Journal of Organizational Change Management: a knowledge-stock and bibliometric study, 1995-2011](#), *Journal of Organizational Change Management*, 26 (2), 229-264 (FNEGE 3, HCERES B).
- Giraud, L., Autissier, D., Johnson, K. J. & Moutot, J.-M. [L'évolution des attitudes et des comportements des salariés envers le changement tout au long des étapes de mise en œuvre du changement](#), *Question(s) de Management*, 3, 37-54 (FNEGE 4, HCERES C).
- Autissier, D., Giraud, L., Johnson, K. J. & Moutot, J.-M. [Les liens entre caractéristiques et succès des changements organisationnels : l'étude exploratoire d'une création d'entreprise](#), *Question(s) de Management*, 3, 11-24 (FNEGE 4, HCERES C).
- 2012 Giraud, L., Thomines, S. & Roger, A. [La fidélisation des Ressources Humaines en période de crise économique](#). *Revue de Gestion des Ressources Humaines*, 84, 44-76 (FNEGE 2, HCERES A).
- Giraud, L. & Pardo, C. [Les fonctions commerciales au cœur de l'évolution des intermédiaires du BtoB ? Une étude exploratoire](#). *Management & Avenir*, 51, 167-185 (FNEGE 3, HCERES B).
- Autissier, D. & Giraud, L. [Evolution de la recherche sur la gestion du changement organisationnel : une analyse de citations du Journal of Organizational Change Management, 1995-2011](#). *Question(s) de Management*, 0, 9-24 (FNEGE 4, HCERES C).
- 2011 Giraud, L. & Roger, A. [Les étapes de carrière à l'épreuve du temps](#). *Revue Interdisciplinaire Management, Homme & Entreprise*, 302, 13-28 (FNEGE 3, HCERES B).

OTHER PUBLICATIONS IN QUESTIONS(S) DE MANAGEMENT (FNEGE 4, HCERES C)

- 2020 Giraud, L., [Changement de crise et raison d'être à l'hôpital](#), 29, 128.
- 2015 Giraud, L., [Recension de l'article de Camps et al. \(2016\) Individual Performance in Turbulent Environments: The Role of Organizational Learning Capability and Employee Flexibility](#) paru dans *Human Resource Management*, 10, 129.
- 2014 Giraud, L., [La vraie question derrière la génération Y](#), 6, 139.
- 2013 Giraud, L., [Recension de l'article de Klarner & Raisch \(2013\) Move to the Beat — Rhythms of Change and Firm Performance](#) paru dans *Academy of Management Journal*, 3, 114.
- Giraud, L., [Recension de l'article d'Edwards & Edwards \(2013\) Employee Responses to Changing Aspects of the Employer Brand Following a Multinational Acquisition: A Longitudinal Study](#) paru dans *Human Resource Management*, 3, 114.

- Giraud, L., [Recension de l'ouvrage d'Oreg et al. \(2013\) *The Psychology of Organizational Change: Viewing Change from the Employee's Perspective*. New York: Cambridge University Press, 3, 115.](#)
- Giraud, L., [Recension de l'ouvrage de Myers et al. \(2012\) *Organizational Change - Perspectives on Theory and Practice*. Great Britain: Oxford University Press, 3, 115.](#)
- 2012 Giraud, L., [Recension des Thèses de Doctorat françaises autour de l'engagement](#), 1, 140-141.
- Giraud, L., [Recension de l'article de van Dierendonck & Jacobs \(2012\) *Survivors and Victims, a Meta-analytical Review of Fairness and Organizational Commitment after Downsizing* paru dans *British Journal of Management*, 1, 143.](#)
- Giraud, L., [Recension de l'article de Meyer et al. \(2012\) *Affective, normative, and continuance commitment levels across cultures: A meta-analysis* paru dans *Journal of Vocational Behavior*, 1, 143.](#)
- Giraud, L., [Recension des Thèses de Doctorat françaises autour de la gestion du changement organisationnel](#), 0, 126-128.
- Giraud, L., [Recension de l'article de Oreg et al. \(2011\) *Change Recipients' Reactions to Organizational Change - A 60-Year Review of Quantitative Studies* paru dans *The Journal of Applied Behavioral Science*, 0, 131.](#)
- Giraud, L., [Recension de l'article de Bingham & Davis \(2012\) *Learning Sequences: Their Existence, Effect, and Evolution* paru dans *Academy of Management Journal*, 0, 131.](#)

BOOKS & CHAPTERS

- 2021 Giraud, L. (in press) [Conduire le changement en 70 schémas](#). Paris: Vuibert.
- 2020 Giraud, L. COVID-19 et changement de cap pour la gestion hospitalière? In D. Autissier, C.-H. Besseyre Des Horts, & J.-M. Peretti. (Eds.) [Trajectoires de crise](#) (p. 99-118). Paris: Editions Eska.
- 2017 Donadio, A., Dumas P., Giraud, L., Godowski, C., Nyobe, S. & Tahar, C. (Eds.) [DSCG 3 – Management et contrôle de gestion](#). Paris: Vuibert.
- Guillard, A., Lévêque, B., & Giraud, L. (2017). La transformation du leadership par l'intelligence collective : réflexion à partir du terrain Covéa. In S. Frimousse & Y. Le Bihan (Eds.), [Réinventer le leadership](#) (p. 527-534). Paris: EMS Editions.
- 2015 Autissier, D., Giraud, L. & Johnson, K. J. [Les 100 Schémas du Management](#). Paris: Eyrolles.
- 2013 Co-editing of the book: F. Dany, L. Pihel & Roger, A. [La Gestion des Carrières - Populations et contextes](#). Paris: Vuibert.
- 2011 Giraud, L. & Fichet, H. [Information flow in project-based companies](#). Lambert Academic Publishing.

CASE STUDIES PUBLISHED BY CENTRALE DES CAS & DES MEDIAS PEDAGOGIQUES

- 2018 Saleh, Y., Giraud, L. & Autissier, D. [Lafarge Group: Disseminating the organizational culture to a subsidiary in the Middle-East](#).
- 2017 Saleh, Y. & Giraud, L. [Groupe Lafarge : diffuser la culture organisationnelle dans une filiale du Moyen-Orient](#).
- 2015 RHSF, Giraud, L. & Huan, H.-Y. [La mise en place d'un système de GRH socialement responsable dans une entreprise industrielle en Chine](#). Etude de cas ayant obtenu le Prix du meilleur cas pédagogique Atlas-Association Francophone de Management International.
- RHSF, Giraud, L. & Huan, H.-Y. [Human Resources Management in China: Implementation of a socially responsible system in an industrial firm](#). Best Case in International Management - Atlas AFMI-CCMP.
- 2013 Mathy, C., Nadisic, T. & Giraud, L. [C&C / Assessment Center Case Study Was the Director of Economic Affairs selected fairly?](#)

PEER-REVIEWED CONFERENCE PAPERS

- 2023 Dextras-Gauthier, J., Gilbert, M.-H., Giraud, L., & Dima, J. Artificial Intelligence and the future of work: What do we know so far? [21st Congress of the European Association of Work and Organizational Psychology](#). Katowice.
- Dima, J., Gilbert, M.-H., Dextras-Gauthier, J. & Giraud, L. La révolution de l'intelligence artificielle en formation : une synthèse des connaissances. [XXI^{ème} Congrès de l'Association Internationale de Psychologie du Travail de Langue Française](#). Montréal.
- 2022 Dextras-Gauthier, J., Gilbert, M.-H., Giraud, L., Dima, J., & Plata, C. Artificial Intelligence and the future of work: What do we know so far? [20th Congress of the European Association of Work and Organizational Psychology](#). Glasgow.
- Dima, J., Dextras-Gauthier, J., Gilbert, M.-H., Giraud, L., & Plata, C. Exploring how AI-induced changes affect employee psychological health, engagement, and performance. [22nd EUROpean Academy of Management Conference](#). Zurich.
- Kiliç, T., Giraud, L., & Bayraktar, C. The Effects of Mindfulness Practices when facing Change at work: A Grounded Theory Study. [36th Conference of the British Academy of Management](#). Manchester.
- Pham, T., Giraud, L., & Gnekpe, C. Commitment to Organizational Change: A Systematic Review and Future Research Agenda. [36th Conference of the British Academy of Management](#). Manchester.

- Rabekolo F. & Giraud L. Approche culturaliste et discursive des pratiques de RSE en contexte africain : le cas des FMNs implantées à Madagascar. *17^{ème} Congrès du RIODD*. Aubervilliers.
- Rabekolo, F. & Giraud, L. Les Pyramides de Caroll et de Visser à l'épreuve des FMNs opérant à Madagascar. *18^{ème} Congrès de l'ADERSE*. Paris.
- 2021 Dima, J., Gilbert, M.-H., Giraud, L., & Dextras-Gauthier, J. The impacts of AI on HR activities and the HR Triad: a scoping review. *36th EIASM Workshop on Strategic Human Resource Management*.
- Giraud, L., Zaher, A., Hernandez, S. & Al Ariss, A. Understanding the impact of Artificial Intelligence on the evolution of managerial skills: an exploratory study. *20th IFIP Conference e-Business, e-Services, and e-Society*.
- Giraud, L., Le Bihan, Y, Frimousse, S. & Plata, C. Interventions en psychologie positive et pleine conscience : Impacts sur les expériences, traits et comportements positifs. *XXXIIème Congrès de l'AGRH*. Paris.
- Plata, C. & Giraud, L., Characteristics of the entrepreneurial university: The Colombian case, *35th "in the cloud" Conference of the British Academy of Management*. Online.
- Rabekolo, F. & Giraud, L. Une approche cognitive et comportementale de la RSE : Le cas des FMNs à Madagascar. Finalist for the best communication at the *XXème Conférence d'Atlas-AFMI*. Online.
- 2020 Dima, J., Gilbert, M.-H., Dextras-Gauthier, J., & Giraud, L. Artificial Intelligence and decision making in Human Resources Management: a systematic review. *SophI.A Summit*. Nice.
- Giraud, L., Le Bihan, Y & Frimousse, S. Mindful and Positive Leadership Interventions: Impacts on Positive Experiences, Traits and Behaviors. *34th "in the cloud" Conference of the British Academy of Management*.
- Giraud, L., Zaher, A. & McGonigal, A. Prioritizing Managerial Skills to successfully collaborate with Artificial Intelligence. *34th "in the cloud" Conference of the British Academy of Management*.
- 2019 Giraud, L., McGonigal, A., Fiah, E. & Hernandez, S. The evolution of managerial skills versus the rise of Artificial Intelligence. *33rd Conference of the British Academy of Management*. Birmingham.
- Giraud, L., McGonigal, A. & Hernandez, S. L'évolution des compétences managériales face à la généralisation de l'Intelligence Artificielle. *XXXème Congrès de l'AGRH*. Bordeaux.
- Bruna, M.-G., Chanlat, J.-F. & Giraud, L. La conduite d'une politique de diversité en tant que processus de changement. *15èmes Rencontres Internationales de la Diversité*. Bayonne.
- 2018 Giraud, L., Bernard, A. & Trinchera, L. Early career orientations and antecedents of success: French business graduates and job markets. *32nd Conference of the British Academy of Management*. Bristol.
- Mahamadou, Z., Fall, A. & Giraud, L. The impact of organizational culture on employee work performance: the mediating role of motivation. *XXIXème Congrès de l'AGRH*. Lyon.
- 2017 Bernard, A., Giraud, L., Trinchera, L. & Pralong, J. Graduates from a top French Grande École de Commerce: job markets, income and career forces. *10èmes Journées Carrières*, GRT "Gestion des carrières" de l'AGRH. Paris.
- Chouki, M., Gannouni, K., Frimousse, S. & Giraud, L. Les effets de la violence psychologique sur le transfert intergénérationnel des connaissances. *XXVIIIème Congrès de l'AGRH*. Aix-en-Provence.
- Frimousse, S., Swalhi, A., Giraud, L., Peretti, J.-M. & Băloi, I.-C. Le développement de l'agilité dans une multinationale de l'automobile implantée en Roumanie, *VIIème Conférence d'Atlas-AFMI*. Antananarivo.
- Giraud, L. Frimousse, S., Guillard, A., Lévêque, B., Peretti, J.-M. & Santoni, P.-P. L'impact du co-développement sur l'ouverture individuelle aux changements, *6èmes Rencontres Internationales de la Transformation*. Paris.
- Giraud, L., Frimousse, S., Le Bihan, Y. & Brière, M. Compassion du leader et attitudes positives au travail, *6èmes Rencontres Internationales de la Transformation*. Paris.
- Giraud, L., Frimousse, S., Le Bihan, Y. & Brière, M. Les effets de la compassion du leader positif et de la justice interpersonnelle sur la reconnaissance et le bien-être des salariés, *Rencontre Internationale Recherche Management au Service de l'Economie Insulaire*. Guadeloupe.
- 2016 Djabi, M., Sitte de Longueval, O. & Giraud, L. Les boucs émissaires du changement. *XXVIIème Congrès de l'AGRH*. Strasbourg.
- Frimousse, S., Giraud, L., Băloi, I.-C., Swalhi, A., Cerdin, J.-L. & Peretti, J.-M. Les comportements agiles. *XVIIIème Université de Printemps de l'Audit Social*. Sofia.
- 2015 Giraud, L., Frimousse, S., Guillard, A., Lévêque, B., Peretti, J.-M. & Santoni, P.-P. L'impact du co-développement sur la capacité individuelle à changer: le cas Covéa. *XXVIème Congrès de l'AGRH*. Montpellier.
- Remoussenard, C. Giraud, L. & Ansiau, D. Justice organisationnelle, reconnaissance & management : une étude en contexte de recherche action et de changement. *XXVIème Congrès de l'AGRH*. Montpellier.
- 2014 Johnson, K., Giraud, L., Autissier, D. & Bareil, C. Saturation des salariés face au changement organisationnel : une approche psychologique. *XXVème Congrès de l'AGRH*. Chester.
- Johnson, K., Giraud, L., Autissier, D. & Moutot, J.-M. Une perspective systémique de la saturation de changement : vers une approche de conduite durable des changements. *XVIème Université de Printemps de l'Audit Social*. Pékin.

- 2013 Autissier, D., Giraud, L., Johnson, K. & Moutot, J.-M. L'évolution des attitudes et des comportements des salariés envers le changement tout au long des étapes de mise en œuvre du changement. *2^{èmes} Rencontres Internationales du Changement*. Paris.
 Autissier, D., Giraud, L., Johnson, K. & Moutot, J.-M. Monitoring employees' attitudes and behaviors towards change: a longitudinal study along the change implementation stages. *XI International Scientific Conference, "Management and Engineering'13"*. Sozopol.
 Giraud, L., & Pardo, C. Les fonctions commerciales au cœur de l'évolution des intermédiaires du BtoB ? Une étude exploratoire. *XXIV^{ème} Congrès de l'AGRH*. Paris.
- 2012 Autissier, D. & Giraud, L. Evolution de la recherche sur la gestion du changement organisationnel : une analyse de citations du Journal of Organizational Change Management, 1995-2011. *1^{ères} Rencontres Internationales du Changement*. Paris.
 Giraud, L. L'intention de quitter l'entreprise : une approche par l'étape de carrière et l'appartenance générationnelle du salarié. *XXIII^{ème} Congrès de l'AGRH*. Nancy.
 Giraud, L., Dany, F. & Roger, A. Les étapes de carrière sont-elles toujours d'actualité ? *XXII^{ème} Congrès de l'AGRH*. Marrakech.

RESEARCH WORKSHOPS

- 2014 Giraud, L. La fidélisation des salariés à l'entreprise: une approche par l'étape de carrière et la crise économique. *Workshop MSH-Paris Nord*. Saint-Denis La Plaine.
- 2012 Giraud, L., Thomines, S. & Roger, A. La fidélisation des Ressources Humaines en période de crise économique. *Workshop de l'équipe de recherche Magellan*. Lyon.

PRESS

- 2022 Interview in *Les Echos* (18/07, p.7): [Hybridation, digital, inclusion.. Les nouveaux paramètres clés pour recruter.](#)
 Interview in *Cadremploi* (18/07): [Justice organisationnelle : et si votre entreprise s'attaquait au chantier ?](#)
 Giraud, L. [Il faut individualiser la relation d'emploi](#) *La Tribune - Revue T*, n°9, p. 110.
- 2021 Giraud, L., Gédalge, P. & Bardou, Y. [Les compétences managériales face à l'Intelligence Artificielle](#) *Harvard Business Review France*.
 Giraud, L. [Le vrai débat des générations au travail : concept, stéréotypes et réalités](#) *Enjoy - Ask'n Get's Podcast*.
- 2020 Giraud, L. [Débat : L'épidémie de Covid-19 incite à remettre à plat la gestion de l'hôpital](#) *The Conversation*.
- 2019 Giraud, L. [Les nouvelles générations sont-elles différentes au travail ? On cherche toujours !](#) *Monde des Grandes Ecoles et Universités* n°89.
 Interview in *Management: Managers, soyez justes envers vos équipes*.
- 2017 Interview in *Action co: Recrutement : le BtoB souffre toujours d'un manque d'attractivité*.
- 2015 Interview in *Elle* (04/06) and *L'Humanité Dimanche* : [Des jeunes sans classe sociale ? Ça n'existe pas !](#)
- 2014 Giraud, L. [Génération Y. Un stéréotype en trompe l'œil.](#) *La Marseillaise*.
- 2013 Giraud, L. [Le mythe bien commode de la « génération Y ».](#) *Le Monde*.
 Interview in *Pèlerin* n°6834 (21/11) and on *Guyane 1^{ère}* radio about Gen Y at work.
- 2012 Interview in *Le Monde* (19/05) : [La génération Y existe-t-elle vraiment ?](#)

TEACHING

Teaching innovations, notably through the use of ManageMentor & Simulations from [Harvard Business Publishing](#) and the collaborative platforms [ChallengeMe](#), [Kahoot](#) and [Moodle](#).

- 2022 - [IAE Savoie Mont-Blanc](#)
- Animation of Masterclasses in M1 SDMC.
 - Human Resource Management in Bachelor 3 Economics & Management.
 - Team management & Leadership in M1 Banque (Alternance).
 - International Human Resource Management in M2 MZE.
 - Change management in M2 MAE FI.
 - HR & Change management in M2 MAE Executive Education.

2013-2022 [Toulouse School of Management](#)

Service modulation capped at 96 TD hours from 2013 to 2015 in compensation for the participation to two international conferences with a reading committee and proceedings, as well as an article under review in a 1 or 2 CNRS-ranked journal.

Total annual service in TD hours: 213 (2015-2016), 264,50 (2016-2017), 400,25 (2017-2018), 416,38 (2018-2019), 511,50 (2019-2020), 507,63 (2020-2021), 477,63 (2021-2022).

- International Human Resource Management in the M2 International Management (EPAS) (2020-2021).
- First short courses in team management in Executive organizations (2020-2021).
- Human Resource Management in the M1 Marketing FC (2018-2022).
- Change Management in the M2 Quality Safety Environment (2018-2022 | partnership with [ESQESE](#)).
- Unlocking change & teams in the M2 Audit et Pilotage des Organisations since 2016.
- Organizational Behavior, Organizational Change Management, Corporate Social Responsibility, Career & Recruitment in the M2 International Human Resource Management (2013-2022).
- HRM-IA interface in the MIAGE in 2019-2020.
- Change Management in the M2 Innovation FI and M2 Innovation FC (2019-2020).
- Business English in the M1 Accounting Control Audit (2019-2020).
- Organizational Behavior in the Bachelor 3 in Management Studies since its launch (2017-2019).
- Change Management in the M2 Gestion des Ressources Humaines (2015-2020).
- Human Resources Management in the M1 Marketing FI (2013-2020 | several CM + TD groups).
- Management in the 2nd year of the Electronics, Computer Science/Networks & Hydroelectric majors (2017-2018 | at the launch of the partnership with [ENSEEIH](#)).

2018 - 2019

[IAE Savoie Mont-Blanc](#)

- Intervention in HRM + Tutor for Master theses (M2 MAE in Executive Education).

2017 – 2018

[IAE Bordeaux](#)

- Interventions in HRM (M1 GRH), OB (M1 Management & M2 HR Manager) & Communication (M2 HR Executive Manager).

2016 – 2018

[INSA Toulouse](#)

- Annual interventions in Team management for last-year students.

[ICD Business School Toulouse](#)

- Annual interventions in ICD3 & ICD5 (HRM, IHRM & OCM).
- Participation to oral jury, master thesis defense & selection juries.

2016 – 2017

[Geneva School of Economics & Management](#) (AACSB & AMBA)

- Annual interventions in HRM in the MAE/DAS Executive Education.
- Tutor for Master thesis (notably MAS, until 2019).

[EME-IAE Corse](#)

- Annual interventions in M2 HR (Team dynamics & Management).

2015 - 2018

[Toulouse Business School](#) (EQUIS, AACSB & AMBA)

- Interventions in HRM in Executive Education (Provale) + Winter/Summer schools in 2018.
- Annual coordination & interventions for the *Unlocking the leader in you* module of the sm² MSc at Toulouse & Paris since 2017. Casablanca as well in 2017.
- Annual interventions in International Business (Toulouse & Barcelona) since 2017.
- Participation to Bachelor oral jury in 2017.
- Annual interventions in OB (B1) & HRM (B2) since 2016.
- Annual intervention in OP M2 MRH since 2015.

2013

[Louvain School of Management - CRECIS](#)

- Intervention in doctoral seminar on bibliometrics methods & tools.

[ESSEC Business School](#) (EQUIS, AACSB & AMBA)

- Intervention in the course Personal Profiles & Careers T2 & T3.

[ESC Clermont](#) (AACSB & AMBA)

- Intervention in the OB course S2.

2010 - 2012

[emlyon Business School](#) (EQUIS, AACSB & AMBA)

- Managing people in Asia course at East China Normal University, EMLYON Shanghai (2012).
- HRM course (International MBA) since 2011, HRM (Master Grande Ecole + Specialized Masters).
- Recruitment Seminar and annual interventions in the SHRM course (in French) from 2010 to 2011.

INTERVENTIONS IN ORGANIZATIONS

2022

Video tutorials on change management for [Havas](#) (see [video 1](#) & [video 2](#) extracts).
[Webinar](#) on the place of the manager with François Dupuy & Danièle Linhart for [Ask'n Get by Aransi](#).
 Interventions on the retention of hospital workers for [ANFH Océan Indien](#) and the Hospital Directors of the [SYNCASS CFDT](#).

2021

Training to change management consultants of [Leroy Merlin](#).

2020

Transformation Trophy obtained with the [Nancy Regional University Hospital \(RIT\)](#).

2018 -

Team and change management interventions within French hospitals to train directors, physicians, senior managers, executives and staff at the [Nancy Regional University Hospital](#) (5th hospital in France according to [Le Point](#)).

- 2018 - 2022 Team and change management interventions within French hospitals to train directors, physicians, senior managers, executives and staff for the implementation of Hospital Territory Groupings.
- 2014 - 2022 Interventions on intergenerational differences at work for [Botanic](#) (2022), [Groupement National des Directeurs d'Associations du secteur médico-social](#) en Rhône-Alpes (2019), [French Centre for Young Entrepreneurs](#) from Tarn (2015) and [Safran Nacelles](#) (2014).
- 2017 EU expert mission to set up HR policies in Vietnamese, Cambodian and Mongolian universities: [Tactic Erasmus+](#) Programme, Masaryk University.
- 2016 EU expert mission at the [Kasetsart University](#) (Thailand) on change management in favor of more relations with professionals: [AsiFood Erasmus+](#) Programme, Agreenium.
- 2013 - 2016 Assessment of an annual training program on managers' codevelopment at [Covéa](#).
- 2013 Change certification of top managers at the worldwide leader [Sanofi](#).

SPOKEN LANGUAGES & INFORMATICS

English (Bilingual), German (Correct), Spanish (Beginner).

[SPSS](#), [AMOS](#), [Stata](#), [LimeSurvey](#), [Qualtrics](#), [NVivo](#), [BibExcel](#), [Pajek](#), [Covidence](#), [Zotero](#), [Harvard Business Publishing ManageMentor & Simulations](#), [ChallengeMe](#), [Kahoot](#), [Moodle](#), [Question Machine](#), [Zoom](#), [Office Suite](#) (e.g. [Back Office & Microsoft Teams](#)), [Google Suite](#) (e.g. [Google Form](#), [Google Classroom](#) & [Google Meet](#)), [Adobe Premiere Pro](#), [Taleo](#).

LEASURES

Mountain bike, racing bike (amateur races), bicycle touring, soccer (member of different teams in [FSGT](#) for instance), hiking, skating & biathlon (annual membership to [Plateau de Beille](#) since 2013), downhill ski, ski touring & nordic ski touring (former member of the [CAF](#)), windsurfing (member of the [CVC](#) club since 2020), beachvolley (founding member of the [B2V](#) club since 2018), gardening, reading, travel, retrogaming (former member of the *Ca L'Effectue Fortement!* association).